



February 14, 2022

Lake Shore Hospital Authority Board of Trustees
ATTN: Dale Williams, Executive Director
259 N.E. Franklin St., Suite 102
Lake City, FL 32055

Sent via E-mail: dale@lakeshoreha.org

RE: Statement of Interest

Dear Mr. Williams,

I am General Counsel for Haven Health Management, LLC ("Haven"), and write to express Haven's interest in a partnership or joint venture ("JV") with the Lake Shore Hospital Authority ("LSHA"). This Statement of Interest will provide general information on what our proposed partnership/JV would look like from a birds-eye view. I appreciate your time in reviewing this letter, and hope you will reach out to me or my client with any questions.

Haven is a healthcare management company specializing primarily in management and operation of substance use disorder ("SUD") and mental health treatment facilities. Prior to becoming involved in healthcare management, Haven's subsidiaries operated laboratories, dialysis centers, pharmacies, and SUD and mental health facilities. With a strong background in direct and indirect provision of services, we have built a health management company that is capable of managing and operating virtually any size of healthcare facility. Haven is always looking for new opportunities to expand its capabilities, and thus we have determined we can be a quality partner with LSHA as to a few of the buildings on the site.

Specifically, we are interested in using the following buildings:

- Building 2: Main Hospital Building
- Building 7: Physical Therapy Building
- Building 8: Medical Plaza

Building 2 – Main Hospital Building

Our proposal for the Main Hospital Building would be to utilize it for SUD treatment at the residential and detox levels of care. These levels of care are for patients who require medically-assisted detoxification services, along with transitional services. Patients' typical stay will be from 5-30 days, at which point patients will be transferred to lower levels of care at facilities of the patients' choosing.

Building 7 – Physical Therapy Building

Our proposal for the Physical Therapy Building would be to convert it to a dialysis clinic. In our dialysis facility, United Dialysis Center, we perform dialysis services for cash pay, Medicare, Medicaid, and private insurance payers.



Haven Health Management

fax: (561) 855-4473
2925 10th Avenue N, Palm Springs FL 33461
havenhealthmanagement.com

Building 8 – Medical Plaza

Our proposal for the Medical Plaza would be to convert it to a federally qualified healthcare center (“FQHC”) look-alike clinic. The clinic would serve the underserved populations of Columbia and surrounding areas. This would include patients who are at high risk of contracting or spreading HIV, hepatitis, and tuberculosis, as well as patients who lack a regular primary care provider due to cost, transportation, and logistical barriers.

If the subjects of this Statement of Interest appeal to you, I believe there is a strong partnership to be formed between LSHA and Haven. For these reasons, we respectfully request that you contact us to discuss further.

We appreciate the opportunity and look forward to hearing from you.

Best,

A handwritten signature in black ink, appearing to read "Cheyenne N. Riker". The signature is fluid and cursive, with a large initial "C" and "R".

Cheyenne N. Riker, Esq.

Cc: Kirill Vesselov